

EXHIBIT 58

DECLARATION OF TAD GULESERIAN

I, Tad Guleserian, declare under the penalty of perjury under the laws of the State of California that the following is true and correct:

1. I am over the age of 21 years and suffering from no legal disability. I make this affidavit based upon my personal knowledge of the facts stated herein.
2. In December 2001, I joined the newly formed Clark Capital Markets Group, or CCMG. An affiliate of Clark Realty Capital LLC, CCMG provided investment banking solutions, including raising debt and equity capital, to finance Clark Realty Capital's real estate projects.
3. After I started at CCMG, I began working on RFQ and RFP responses for several privatized military housing projects that Clark Realty Capital ("Clark") and Pinnacle Realty Management Company ("Pinnacle") had decided to pursue jointly through a joint venture called Clark Pinnacle Family Communities ("Clark Pinnacle"). In my role at CCMG, I helped to develop achievable and realistic plans for financing each of the privatized military housing projects Clark Pinnacle pursued, including the Monterey and Irwin projects. After formulating the plan for financing each project, I helped to prepare the "Financial Plan" portion of the both the written and oral presentations that were made to the Army and its advisors.
4. The basic terms of the capital structure and financial plans that Clark Pinnacle proposed for both the Monterey and Irwin projects were consistent with the Term Sheet signed by Cleve Johnson and Stan Harrelson on October 22, 2001: (i) the equity was supplied 70% by Clark and 30% by Pinnacle; (ii) debt financing was supplied by a third party; (iii) cash flow to equity, which was to be paid only after the end of the Initial Development Period and only at the

end of a “waterfall” of higher priority payments, was split 70% to Clark and 30% to Pinnacle; and (iv) pre-development working capital would be provided and split 70/30 as well, Ex. 1.

5. The Army’s guidelines for private parties like Clark Pinnacle Family Communities that were pursuing privatization projects indicated that the projects would pay market rate fees to the providers of typical real estate project services: development services; construction management services; asset management services; and property management services. In the Financial Plans prepared for the Monterey and Irwin projects, Clark and Pinnacle agreed to divide the fees for these services in a manner consistent with the Term Sheet: the development fees, construction fees and the asset management fees were paid entirely to Clark; and property management fees were paid entirely to Pinnacle.

6. To show the Army and other interested parties the anticipated economic benefits of the proposed projects, Clark Pinnacle prepared a “Financial Plan” presentation and write-up, and a “Pro Forma” financial model for both Projects’ 50-year anticipated lifespan. The Financial Plan and Pro Forma were initially presented to the Army during the “Second Round” of the selection process in which Clark Pinnacle participated. At the “Second Round” proposal stage, each Pro Forma showed the anticipated cash flow for each project *as proposed* by Clark Pinnacle before Clark Pinnacle was selected. After Clark Pinnacle was selected by the Army to prepare Community Development and Management Plans (“CDMPs”) for Monterey and Irwin, each Pro Forma was revised and updated and eventually showed the anticipated cash flow which was then *approved* by the Army (and Congress) in the Financial Plan portion of the *approved* CDMP.

7. The Financial Plan and Pro Formas proposed by Clark Pinnacle for Monterey and Irwin showed that the fees allocated to Clark and Pinnacle for construction, development, asset management and property management were the partners’ primary means of compensation and

return on investment. This was so for several reasons. First, the Financial Plan did not provide *any* return on equity during the Initial Development Period (first 8 to 10 years of the Project) since residual funds during that period were used as a source of funds for project development. Second, distribution of cash to the Clark Pinnacle partnership was contingent upon the project generating sufficient net operating income to make all the payments higher up in the cash flow “waterfall.” Development and construction base and incentive fees were to be paid out of the development and construction budget funded at closing. Base property management fees were to be paid as an operating expense. All these fees were higher up in the “waterfall” than distribution of cash flow to the Clark Pinnacle partnership. Third, any cash flow to the Clark Pinnacle partnership was subject to an annual maximum distribution limit, so that even if the project did exceedingly well in a given year, the cash flow distribution to the Clark Pinnacle equity in that given year was limited by the cap. Fourth, unlike a typical real estate project, Clark Pinnacle could not sell the project or recapitalize the project and “pull dollars out” once the development was completed. Instead, the real estate and improvements were expected to revert to the Army.

8. After Clark Pinnacle’s proposals were accepted by the Army, Clark Pinnacle negotiated a “final” financial plan with the Army as part of preparing the CDMP. The “final” Pro Forma approved for the Monterey Project at project closing shifted Clark Pinnacle’s return on investment *away* from cash flows to the equity partnership, and *towards* fees for providing services. Ex. 2. For example, the final Pro Forma for Monterey shows that the Property Manager would receive “Base Fees” of \$68.8 million and incentive fees of \$94.6 million (conservatively estimating that Pinnacle would achieve only 75% of its incentive fee) for a total of \$163.4 million in fees over the life of the project. *Id.* By contrast, the Pro Forma shows that Clark Pinnacle’s share of cash flow (the return on equity) would not begin until 2013, and would

return only \$39.0 million to Clark Pinnacle over 50 years. Pinnacle's 30% share of the equity return equaled \$11.7 million.

9. The final financial plan and Pro Forma for the Irwin Project shows similar expectations for fees and equity returns. Ex. 3. The Irwin Property Manager was projected to earn \$118.7 million in Base Fees and \$50.4 million in incentive fees (conservatively estimating that Pinnacle would achieve only 75% of its incentive fee), for total of \$169.1 million in fees over the life of the Irwin Project. In contrast, the return on equity to Clark Pinnacle projected for the Irwin Project did not start until 2013 and amounted to only \$26.8 million after 50 years. Pinnacle's 30% projected share of the equity return was approximately \$8.0 million.

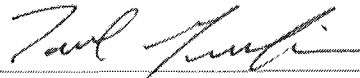
10. When Clark Pinnacle described the significance of service provider fees to the Army in its Monterey "Step Two Submission" on June 6, 2002, we noted that our proposal "require[d] fees to be the primary means of compensation and return on/of investment." Ex. 4. This was true for both the Monterey and Irwin Projects as proposed by Clark Pinnacle, as approved by the Army and reflected in the CDMP, and later in the materials used to obtain and close on the project financing.

11. In addition, Clark Pinnacle had the ability, as Managing Member of the entities that would eventually become the "Development Owners" (MBMH and CMC), to *direct* these fees to their affiliated third parties. This was a very valuable *asset*. As proposed to the Army, and as approved by the Monterey CDMP, Clark Pinnacle decided to use its position as the Managing Member of the Development Owner to retain fees for property management, asset management, construction, and development services for its constituent members. Thus, at Monterey, Clark Pinnacle directed MBMH to enter into service agreements with Clark and Pinnacle affiliates. As we wrote in Clark Pinnacle's Step Two Submission at Monterey:

“Because this project is not a traditional real estate investment, and we do not intend to profit from a disposition of the property, the ability to retain fees from both asset management and related third party service providers becomes Clark Pinnacle’s most valuable asset.” Ex. 4.

12. However, if Clark Pinnacle had wanted to, it could have sold the right to provide property management services at Monterey or Irwin to another qualified and approved property management company. Because of the length of the property management agreement and the amount of base fees to be earned and incentive fees potentially available, a reasonable property management company would have been willing to pay Clark Pinnacle an amount equal to the present value of the future stream of fees in order to be the property manager.

Executed at Waltham, Massachusetts on November 6, 2012



Tad Guleserian



October 31, 2001

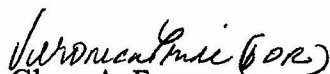
Mr. Stan Harrelson
Pinnacle Realty Management Company
401 Second Avenue South, Suite 110
Seattle, WA 98104

Re: Term Sheet for Military Housing Privatization Company

Dear Stan:

Please find enclosed one fully executed term sheet for the forthcoming military housing projects. We look forward to the opportunity to work with Pinnacle, and hopefully we can land one of the large privatization projects.

Sincerely,


Glenn A. Ferguson
President



October 22, 2001

TERM SHEET FOR MILITARY HOUSING PRIVATIZATION JOINT VENTURE


Noted below are the terms upon which Clark Realty Capital, LLC (together with its affiliates and assigns, "Clark") and Pinnacle Management (together with its affiliates and assigns, "Pinnacle") would enter into a venture to pursue contracts for the renovation, construction, and management of military housing and related improvements at Patrick Air Force Base, Fort Bragg, Fort Campbell, Fort Polk and Fort Stewart. Pinnacle and Clark shall team on an exclusive basis to submit a proposal on the four referenced projects.


Equity:	To the extent not supplied by third party institutional equity, to be supplied 70% by Clark and 30% by Pinnacle.
Debt:	To be supplied by third party.
Cash Flow:	Cash flow after debt service and payments to any third party equity investors or the AFB shall be split 70% to Clark and 30% to Pinnacle.
Pre-Development Working Capital	Pre-development working capital to be provided and split 70/30 between Clark and Pinnacle after mutual approval of a pre-development budget. Each party to shall be responsible for their direct personnel costs and travel.
Development:	To be performed by Clark. The development fee (estimated to be 4%) shall be paid entirely to Clark.
Property Management:	To be performed by Pinnacle. Total fee (estimated to be 4%) shall be paid entirely to Pinnacle.
Construction:	To be performed by Clark. Total fee for GMP Contract (estimated to be 4% fee plus 2% overhead) paid to Clark. Total fee for Design Build Contract (estimated to be 6% fee plus 2% overhead) paid to Clark.
Asset Management:	If required, to be performed by Clark.
Guarantees:	Neither member is obligated to provide any loan guarantees.

This term sheet is not intended to set forth binding obligations and all rights and obligations of Clark and Pinnacle are subject to negotiation, execution, and delivery of definitive agreements.

Clark Realty Capital, LLC

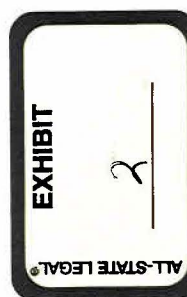
Pinnacle Management

By: 
 Name: W. CLIVE JOHNSON
 Title: MANAGING DIRECTOR

By: 
 Name: SEAN HARRELSON
 Title: PRES/CEO

SCHEDULE OF FEES

	PROJECT TOTAL	IDP TOTAL	DEVELOPMENT PERIOD									
			2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
			1	2	3	4	5	6	7	8	9	10
NET OPERATING INCOME	3,349,539,939	385,686,615	12,666,260	30,093,766	33,420,831	35,429,298	37,596,799	40,888,786	39,836,852	40,923,539	41,859,956	41,349,186
Property Management Fees												
Base Fee 1.50% of EGI	68,796,392	8,048,732	276,958	658,372	767,962	745,881	785,451	837,654	820,861	836,981	861,870	858,898
Incentive Paid 2.06% of EGI	94,595,039	11,067,067	382,818	905,261	973,448	1,025,587	1,079,396	1,151,774	1,128,683	1,150,829	1,185,071	1,180,985
Total	163,391,431	19,115,799	659,776	1,563,633	1,741,410	1,771,468	1,864,847	1,989,429	1,949,545	1,987,810	2,046,941	2,039,884
Asset Management Fees												
Base Fee 0.25% of EGI	11,466,065	1,341,455	46,160	109,729	117,994	124,314	130,909	139,609	136,810	139,497	143,645	143,150
Incentive Paid 0.38% of EGI	17,199,098	2,012,153	69,240	164,593	176,091	186,470	196,363	209,414	205,215	209,265	215,468	215,725
Total	28,665,163	3,353,608	115,399	274,322	294,084	310,784	327,271	349,023	342,025	348,762	359,113	358,874
DEVELOPMENT COST (initial period)	2,128,290,834	566,766,852	21,813,922	53,027,905	69,338,714	78,797,383	82,866,450	56,119,480	60,923,575	51,009,613	34,906,174	33,331,583
Construction Fee												
Base Fee 3.75% of HC - Conting + Other	65,386,312	17,859,265	49,971	1,578,237	2,268,537	2,641,634	2,797,706	1,862,022	2,034,053	1,684,045	1,124,978	1,073,606
Incentive Paid 0.94% of Dev Cost	16,346,578	4,464,816	12,493	394,558	567,134	660,409	699,427	465,505	508,513	321,011	281,244	268,402
Total	81,732,890	22,324,081	62,464	1,972,796	2,835,672	3,302,043	3,497,133	2,327,527	2,542,566	2,105,056	1,406,222	1,342,008
Development Fee												
Base Fee 2.63% SC - HC & SC Conting	54,753,523	14,803,021	511,893	1,390,086	1,817,950	2,066,739	2,173,484	1,471,853	1,597,870	1,337,813	915,389	874,085
Incentive Paid 0.56% of Dev Cost	11,754,820	3,184,543	122,158	297,876	389,561	442,873	465,747	315,397	342,401	286,674	196,155	187,304
Total	66,508,343	17,987,564	634,050	1,687,961	2,207,510	2,509,612	2,639,231	1,787,250	1,940,271	1,624,487	1,111,544	1,061,388
Total Base Fees	290,482,292	42,152,474	884,982	3,736,424	4,912,443	5,578,569	5,887,559	4,311,136	4,589,594	3,999,336	3,045,882	2,949,739
Total Potential Incentives Paid	139,895,535	29,728,549	584,708	1,762,289	2,107,133	2,315,339	2,441,532	2,142,090	2,184,813	2,067,779	1,877,938	1,851,415
Total Base plus Potential Incentive Fees	430,377,827	71,881,023	1,469,690	5,498,713	7,019,576	7,893,907	8,329,092	6,453,226	6,774,407	6,066,115	4,923,820	4,801,154



CASHFLOW AND RESIDUAL VALUE

POM / NPS	PROJECT TOTAL	IDP TOTAL	DEVELOPMENT PERIOD									
			2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Net Operating Income	3,349,339,299	3,349,339,299	12,046,200	30,093,760	33,420,361	33,420,298	37,596,799	40,888,786	30,836,832	40,925,259	41,849,956	41,339,166
Developer Equity Contribution	7,000,000	7,000,000	0	0	0	0	0	7,000,000	0	0	0	0
Mortgage Proceeds - Initial Funding	355,200,000	355,200,000	0	0	0	0	0	30,976,018	0	0	0	0
Mortgage Proceeds - Subsequent Funding	30,976,018	30,976,018	0	0	0	0	0	116,924,688	0	0	0	0
Profit Vertical Landlord's Cash	-	-	0	0	0	0	0	116,924,688	0	0	0	0
Total Available Funds	3,742,715,306	3,742,715,306	30,976,200	37,047,120	33,608,121	33,608,121	37,596,799	40,888,786	30,836,832	40,925,259	41,849,956	41,339,166
Debt Service												
IF - Debt Service	355,200,000	8,532,275	0	0	0	0	0	0	0	0	0	0
Interest	682,003,505	242,869,571	9,975,200	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480
Total	1,037,203,505	251,261,796	9,975,200	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480	23,940,480
Net Available Funds	3,385,511,801	3,491,453,510	21,001,000	13,106,640	10,667,641	10,667,641	13,656,319	16,948,306	6,896,352	16,984,779	17,909,476	17,398,686
Development Plan Cost - IDP	581,402,739	581,402,739	33,300,400	24,385,208	21,322,126	20,835,385	21,322,126	21,322,126	21,322,126	21,322,126	21,322,126	21,322,126
Cash available after Debt Service	2,804,109,062	2,909,050,771	17,700,600	8,720,832	8,345,515	8,832,256	12,334,193	15,626,180	4,574,226	15,662,653	16,587,350	16,076,560
Asset Management												
Asset Mgmt Fee	1,466,005	1,341,435	46,166	138,720	117,294	124,314	130,969	139,629	126,510	139,629	143,643	143,643
Administrative Expense	4,686,541	4,256,003	150,000	450,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Asset Mgmt Fee & Administrative Expenses	6,152,546	5,607,438	196,166	588,720	467,294	474,314	480,969	489,629	476,510	489,629	493,643	493,643
Asset Mgmt Fee & Administrative Expenses Paid	2,123,606	2,068,435	108,560	299,729	267,991	274,314	280,969	289,629	268,510	289,629	293,643	293,643
Asset Mgmt Fee Deferred Current Period	2,123,606	2,068,435	0	0	0	0	0	0	0	0	0	0
Asset Mgmt Fee Deferred Balance	-	-	0	0	0	0	0	0	0	0	0	0
Cash Flow from Operations	2,021,765,797	2,021,765,797	335,479,995	291,863,713	240,707,471	179,635,144	115,785,157	111,115,114	64,171,546	26,838,840	3,729,135	121,443,240
Reinvestment Account Deposits	587,918,305	587,918,305	0	0	0	0	0	0	0	0	0	0
Cash available after Reinvestment Accounts	1,433,847,492	1,433,847,492	335,479,995	291,863,713	240,707,471	179,635,144	115,785,157	111,115,114	64,171,546	26,838,840	3,729,135	121,443,240
Reinvestment Account Deposits	22,921,131	2,682,911	92,219	219,427	335,027	248,627	261,817	279,218	275,620	278,924	282,201	286,299
Potential Construction Incentive Fees	5,935,437	5,935,437	16,657	536,079	756,479	880,155	922,269	920,634	678,018	561,248	374,293	347,869
Potential Development Incentive Fees	13,673,093	1,216,637	162,877	397,167	319,474	596,457	620,985	620,985	404,434	382,222	261,341	249,738
Reinvestment Account Deposits	136,126,618	14,256,029	502,252	1,202,015	1,202,012	1,202,012	1,202,012	1,202,012	1,202,012	1,202,012	1,202,012	1,202,012
Total Potential Incentive Fees	186,527,280	27,628,033	779,611	2,249,719	2,809,511	3,088,118	3,253,275	3,253,275	2,913,084	2,747,639	2,747,639	2,747,639
Total Incentive Fees Paid	139,005,535	30,728,549	584,208	1,762,289	2,107,125	2,311,339	2,441,532	2,441,532	2,181,812	2,067,779	1,871,938	1,871,938
Cash available after Incentive Fees Paid	1,293,241,958	1,293,241,958	354,895,287	290,101,425	238,600,348	177,213,805	111,341,625	108,973,625	61,986,733	24,771,061	1,861,197	123,291,661
Interest earned on Cash Balance	34,545,512	32,823,165	4,438,026	12,419,866	10,672,686	11,204,111	10,672,686	10,672,686	10,672,686	10,672,686	10,672,686	10,672,686
Total Available Cash Flow	1,347,787,470	1,347,787,470	360,333,313	302,521,291	249,273,034	188,439,217	116,924,688	115,924,688	62,549,418	35,443,747	2,733,883	133,964,347
Cash Flow Split After Fees and Receipt Accounts												
IF - Reinvestment Accounts (1)	63%	63%	0	0	0	0	0	0	0	0	0	0
Interest on Cash Balance	15%	15%	0	0	0	0	0	0	0	0	0	0
Cash available for Reinvestment at end of period	1,347,787,470	1,347,787,470	360,333,313	302,521,291	249,273,034	188,439,217	116,924,688	115,924,688	62,549,418	35,443,747	2,733,883	133,964,347
CASH FLOW DISTRIBUTION SUMMARY												
Total Distributed Cash Flow	1,925,710,370	1,925,710,370	0	0	0	0	0	0	0	0	0	0
Cash Flow to Army Accounts	587,918,305	587,918,305	0	0	0	0	0	0	0	0	0	0
Army Disposition Fund Account Disbursements	1,347,787,470	1,347,787,470	0	0	0	0	0	0	0	0	0	0
Total	1,925,710,370	1,925,710,370	0	0	0	0	0	0	0	0	0	0
Percentage of Cashflow	4.00%	4.00%	0	0	0	0	0	0	0	0	0	0
Cash Flow to Other Parties	30,000,000	30,000,000	0	0	0	0	0	0	0	0	0	0
Percentage of Cashflow	2.01%	2.01%	0	0	0	0	0	0	0	0	0	0

(1) To be revised to Reinvestment Accounts

FEES

			PROJECT TOTAL	DEV. PERIOD TOTAL	DEVELOPMENT PERIOD									
					2004	2005	2006	2007	2008	2009	2010	2011	2012	
					1	2	3	4	5	6	7	8	9	
EFFECTIVE GROSS INCOME			4,489,577,801	315,266,592	24,931,426	28,503,474	38,487,420	41,519,439	42,499,457	44,144,946	46,410,282	48,770,148	51,098,920	
Property Management Fees														
Base Fee	2.75%	of EGI	118,692,667	8,314,124	538,895	709,689	981,073	1,093,382	1,118,133	1,158,640	1,216,462	1,276,753	1,342,909	
Incentive Paid	1.13%	of EGI	50,372,910	3,546,749	232,677	306,216	418,774	465,132	475,581	492,880	517,708	543,601	572,037	
Total			169,065,577	11,860,873	771,572	1,015,905	1,399,847	1,558,515	1,593,714	1,651,520	1,734,171	1,820,354	1,914,947	
Asset Management Fees														
Base Fee	0.50%	of EGI	22,587,960	1,576,333	103,412	136,096	186,122	206,725	211,369	219,058	230,093	241,601	254,239	
Incentive Paid	0.19%	of EGI	8,395,485	591,125	38,780	51,036	69,796	77,522	79,263	82,147	86,285	90,600	95,340	
Total			30,983,445	2,167,458	142,192	187,132	255,917	284,247	290,633	301,204	316,377	332,201	349,578	
DEVELOPMENT COST			1,515,366,603	359,494,953	56,729,291	123,624,821	47,979,152	26,606,457	19,754,501	29,790,088	28,970,958	26,039,684	0	
Construction Fee														
Base Fee	3.75%	of Total Hard Costs	42,696,227	10,222,086	376,707	3,930,885	1,930,008	569,379	644,792	1,010,848	851,136	890,797	17,534	
Incentive Paid	0.94%	of Total Hard Costs	10,674,057	2,555,521	94,177	982,721	482,502	142,345	161,198	252,712	212,784	222,699	4,383	
Total			53,370,284	12,777,607	470,884	4,913,606	2,412,510	711,724	805,990	1,263,560	1,063,920	1,113,496	21,917	
Development Fee														
Base Fee	3.25%	of Development Costs	47,332,590	11,051,415	1,341,453	3,756,316	1,864,944	623,673	685,063	997,276	857,904	891,422	33,363	
Incentive Paid	0.38%	of Development Costs	5,500,562	1,306,663	159,478	443,791	220,334	73,684	80,937	117,823	101,357	105,317	3,942	
Total			52,833,151	12,358,078	1,500,931	4,200,107	2,085,278	697,356	766,000	1,115,100	959,262	996,739	37,305	
Total Base Fees			231,109,444	31,163,957	2,360,468	8,532,986	4,962,147	2,493,160	2,659,357	3,385,823	3,155,595	3,300,571	1,648,045	
Total Potential Incentives			74,943,013	8,000,059	525,111	1,783,764	1,191,406	758,683	796,979	945,562	918,134	962,218	675,702	
Total Base plus Potential Incentive Fees			306,052,457	39,164,016	2,885,579	10,316,750	6,153,553	3,251,843	3,456,337	4,331,385	4,073,729	4,262,789	2,323,747	



CASHFLOW

			DEVELOPMENT PERIOD							
FT. IRWIN, MOFFET AIRFIELD, PAR	PROJECT TOTAL	DEV. PERIOD TOTAL	2004 1	2005 2	2006 3	2007 4	2008 5	2009 6	2010 7	2011 8
Net Operating Income	2,656,012.814	179,693,728	8,854,200	12,807,934	20,825,137	24,127,796	34,875,170	26,039,696	27,656,044	29,355,175
Equity Contribution	4,000,000	4,000,000	0	0	0	0	0	4,000,000	0	0
1st Mortgage Proceeds	366,935,000	366,935,000	366,935,000	0	0	0	0	0	0	0
Net Proceeds from Moffett Asset Sale	-	-	0	0	0	0	0	0	0	0
Prior Year Undistributed Cash	-	-	0	316,262,904	187,958,061	127,150,460	109,716,088	90,335,179	65,282,107	41,834,897
Total Available Funds	3,026,947,814	550,628,728	375,789,200	329,070,839	208,783,198	151,278,256	134,591,257	120,374,875	92,938,151	71,190,072
1st Mortgage										
1st Mortgage Principal	366,935,000	-	0	0	0	0	0	0	0	0
1st Mortgage Interest	747,907,913	185,962,658	19,371,110	23,245,332	23,245,332	23,245,332	23,245,332	23,245,332	23,245,332	23,245,332
1st Mortgage Total Debt Service	1,114,842,913	185,962,658	19,371,110	23,245,332	23,245,332	23,245,332	23,245,332	23,245,332	23,245,332	23,245,332
1st Mortgage Debt Service Coverage Ratio	1.88	1.07	0.82	0.83	1.06	1.17	1.17	1.20	1.25	1.29
1st Mortgage DSC Ratio (incl. GIC on DSRF)			0.84	0.84	1.08	1.19	1.19	1.22	1.26	1.31
Compensation for Irwin Trailer Pads	2,800,000	2,800,000	2,800,000	0	0	0	0	0	0	0
Development Plan Cost	359,494,953	359,494,953	43,636,554	122,190,398	60,665,353	20,287,639	22,284,623	32,440,718	27,907,045	28,997,131
Cash available after Debt Service	1,549,809,948	2,371,118	309,981,536	183,635,108	124,872,512	107,745,284	89,061,303	64,688,824	41,785,774	18,947,409
Asset Management										
Asset Mgmt. Fee	22,387,960	1,576,333	103,412	136,096	186,122	206,725	211,369	219,058	230,093	241,601
Reimbursable Expense	10,325,407	1,200,000	125,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Asset Mgmt. Fee & Reimbursable Expenses	32,713,362	2,776,333	228,412	286,096	336,122	356,725	361,369	369,058	380,093	391,601
Asset Mgmt. Fee & Reimbursables Paid	32,713,362	2,776,333	228,412	286,096	336,122	356,725	361,369	369,058	380,093	391,601
Asset Mgt. Fee Deferred Current Period	-	-	0	0	0	0	0	0	0	0
Asset Mgt. Fee Deferred Balance	-	-	0	0	0	0	0	0	0	0
Cash Flow from Operations & Financing Activities	1,517,096,586	(405,215)	309,753,124	183,349,012	124,536,390	107,388,559	88,699,933	64,319,767	41,405,681	18,555,809
Reinvestment Account Deposits	438,148,544	-	0	0	0	0	0	0	0	0
Cash available after Reinvestment Accounts	1,078,948,042	(405,215)	309,753,124	183,349,012	124,536,390	107,388,559	88,699,933	64,319,767	41,405,681	18,555,809
Potential Asset Mgmt. Incentive Fees	0.25%	11,193,980	788,166	51,706	68,048	93,061	103,363	105,685	109,529	115,046
Potential Construction Incentive Fees	1.25%	14,232,076	3,407,362	125,569	1,310,295	643,336	189,793	214,931	336,949	283,712
Potential Development Incentive Fees	0.50%	7,334,082	1,742,218	212,637	591,721	293,779	98,245	107,916	157,098	135,143
Potential Prop. Mgmt. Incentive Fees	1.50%	67,163,880	4,728,999	310,236	408,288	558,365	620,176	634,108	657,173	699,278
Total Potential Incentive Fees		99,924,018	10,666,745	700,148	2,378,352	1,588,541	1,011,577	1,062,639	1,260,749	1,224,179
Total Incentive Fees Paid	75%	74,943,013	8,000,059	525,111	1,783,764	1,191,406	758,683	796,979	945,562	918,134
Incentive Fees Deferred Current Period		-	0	0	0	0	0	0	0	0
Incentive Fees Deferred Balance		-	0	0	0	0	0	0	0	0
Cash available after Incentive Fees Paid		1,004,005,029	(8,405,274)	309,228,012	181,565,248	123,344,984	106,629,876	87,902,954	63,374,205	40,487,547
Interest earned on Cash Balance		28,097,070	26,807,999	7,034,892	6,392,812	3,805,475	3,086,212	2,432,225	1,907,902	1,347,350
Total Available Cash Flow		1,032,102,099	18,402,725	316,262,904	187,958,060	127,150,459	109,716,087	90,335,179	65,282,107	41,834,897
	% Paid Thru Year	Thereafter								
Cash Flow Split After Fees and Recap Accounts	7									
CF to Army Discretionary Fund Account	85%	0%	100%	0	0	0	0	0	0	0
"Governor Account" - Current				0	0	0	0	0	0	0
"Governor Account" - Cumulative				0	0	0	0	0	0	0
CF to Clark Pinnacle - Current	15%	0%	100%	0	0	0	0	0	0	0
Partnership Split Paid - Cumulative		NA	NA	0	0	0	0	0	0	0
Partnership Split Account		NA	NA	0	0	0	0	0	0	0
Total Paid Via Splits		904,437,594	-	0	0	0	0	0	0	0
Cash Available For Reinvestment / Additional Return to Army		-	18,402,727	316,262,904	187,958,061	127,150,460	109,716,088	90,335,179	65,282,107	41,834,897
Additional Return to Army (Above C/P share)			0	0	0	0	0	0	0	0
CASH FLOW DISTRIBUTION SUMMARY										
Total Distributed Cash Flow		1,342,586,138	0	0	0	0	0	0	0	0
Cash flow to Army Accounts										
Reinvestment Account Deposits		438,148,544	0	0	0	0	0	0	0	0
Army Discretionary Fund Account Deposits		877,664,261	0	0	0	0	0	0	0	0
Additional Return to Army (Above C/P share)		121,933,041	0	0	0	0	0	0	0	0
Total		1,437,745,846	0	0	0	0	0	0	0	0
Cash flow to Clark Pinnacle										
Partnership Split		26,773,333	0	0	0	0	0	0	0	0

CONFIDENTIAL-ATTORNEY'S EYES ONLY

MBMH-CMC00200096

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Asset Management Fee:

The Asset Management Fee proposed is 1.5% of Net Operating Income during the IDR, 3.0% after the IDR.

Development Fees:

The base development fee proposed is 3% of Total Development Costs along with a 0.5% development incentive fee. Delivering the project on time and on budget will be the general measures for the incentive fee. During the CDMP a specific measurement system will be agreed to by Clark Pinnacle and the Army.

Construction Fees:

The base construction fee is 4.5% of Construction Costs. Incentive fees for the construction team will be based on the dual goals of product quality and on-time delivery. The construction contractor will be rewarded for consistently delivering units of superior quality on time.

The base construction fee is 4.5% of construction costs, and the construction costs include 2% for overhead. Incentive fees for the construction team will be based on the dual goals of product quality and on-time unit delivery. In addition to the base fee of 4.5% of hard costs, the contractor will have the opportunity to earn up to one additional percentage point of fee. The system we will use will employ an independent third party to assess quality, and the schedule goal will compare the original schedule to the date of actual completion. If a unit is delivered on time and meets the quality goal, a bonus is earned for that unit.

Property Management Fees

The base Property Management Fee is proposed as 3% of effective gross income.

Recognizing that the typical goals of property managers in the private sector — increasing revenue and reducing vacancy — are not controllable in the military setting, we envision an incentive program based on maintaining resident satisfaction. In addition to a market-rate base fee of three percent, property management will be rewarded for superior customer satisfaction on a sliding scale. The system we envision will allow bonuses to be earned ranging from 20 to 200 basis points of the net annual rental receipts. The incentive program requires the service provider to attain a base threshold score before they are entitled to any portion of the incentive fee.

Performance of the Managing Member

Performance "guarantees" by the Managing Member are provided by the structure of the entire financial plan. By providing return on investment primarily through fees earned by asset, property and construction management, and by providing mechanisms to dismiss these service providers for non-performance, Clark Pinnacle has great incentive to meet performance standards as defined in each agreement.

Because this project is not a traditional real estate investment, and we do not intend to profit from a disposition of the property, the ability to retain fees from both asset management and related third-party service providers becomes Clark Pinnacle's most valuable asset. By requiring fees to be the primary means of compensation and return on/of investment, and by structuring Asset Management and all other services as third party contracts that allow dismissal in the event of non-performance, we have provided the Army a "guarantee" of performance by Clark Pinnacle. We believe that the managing member's incentive to retain and increase fee revenue are optimally aligned with the Army's goal of maintaining the best product over time.

Conclusion

Experience has taught us that flexibility in accommodating the needs of each member is essential for the long-term viability of the partnership. As with our entire plan, the Financial Plan provides flexibility while establishing a solid and stable base on which to model the CDMP.

Our plan is balanced and provides adequate funds to deliver the proposed product, amenities and services. We are raising these funds at the rates for fixed-rate debt and with no preferred returns on invested equity. Our plan provides the means to return the majority of the project cash flow to the Army and ensures that the funds directly benefit POM/NPS. The plan compensates service providers with a base fee sufficient to attract and retain experienced firms while encouraging superior service with incentives based on performance. Furthermore, to ensure continual and consistent delivery of superior services our plan allows dismissal of service providers in the event that performance drops below acceptable standards. The maximum amount of funds are raised to improve the POM/NPS housing while protecting the Army from financial liability.

